

HEALTH AND WELLBEING BOARD

TO:	Health & Wellbeing Board
FROM:	Dominic Harrison, Director of Public Health
DATE:	8 th December 2014

SUBJECT: Review of the Joint Health and Wellbeing Strategy

PURPOSE:

To update the Board on progress towards updating the Joint Health and Wellbeing Strategy and associated structures for delivery and to present for agreement a revised structure for the JHWS along with proposals for how the Board will work with stakeholders to develop this into more detailed set of actions.

2. RECOMMENDATIONS

Board members are asked to:

- Agree the revised structure and draft priorities for the JHWS as set out in Appendix 1 of this report
- Agree the mechanisms for ensuring implementation of the strategy, in particular the proposed role of the LSP Prosperous Group in supporting the Live Well theme
- Support the approach to working with the Board and stakeholders to develop the framework into a more detailed set of principles, priorities and actions

3. BACKGROUND

The current Joint Health & Wellbeing Strategy (JHWS) is due to be reviewed in 2015. While much of the evidence, thinking and engagement work upon which the original strategy is based remains as relevant today it is important to take account of:

- The expanded body of evidence available locally through the Integrated Strategic Needs Assessment (ISNA)
- Outcomes of local engagement activity that has been strengthened under the auspices of the Health and Wellbeing Board
- The changing health, social care and wider public sector landscape as a result of financial pressures and government reform, and role of the Health and Wellbeing Board and JHWS within this.
- Opportunities presented by new ways of working as a result of nationally and locally led programmes for transformation and integration.

At the meeting of the Health and Wellbeing Board on 22nd September 2014 The Board agreed reduce the number of themes of the JHWS from five to three as set out below;

- Start well - children and young people aged from 0-25 yrs
- Live well - people of working age
- Age well - people aged 50+

The Board also agreed to commence a wider review of the JHWS in order to ensure it continues to be fit for purpose. The objectives of the review are to;

- Check that we are focusing on the right things based on local need, intelligence from stakeholder engagement and evidence of what works
- Maximise new and emerging opportunities for integration and transformation
- Understand and build on what has worked well
- Learn from things that haven't gone so well
- Strengthen the mechanisms for delivery of agreed priorities

The first phase of the review, carried out during October and November 2014, was a scoping exercise undertaken with HWB members and other key stakeholders to consider the priorities of the JHWS and make initial recommendations for revisions going forward.

4. RATIONALE

As part of the initial scoping The Board agreed the following things we want to build on and things we want to do differently at their Policy Development Session in October

Things we want to build on/do more of:

- **Our approach:**
 - Tackle the wider determinants of health & wellbeing
 - Focus on things we can do together to make the biggest difference
 - Take action across the life course
- Maintain a set of **principles for delivery**, to be updated as part of the review process.

Things we want to do differently;

- **Simplify the structure** of the strategy, as set out above
- Ensure the priorities under each theme;
 - clearly lend themselves to coordinated input from partners
 - are evidence based to support specific action
 - can be targeted according to need
 - result in actions that strongly reflect the priorities & principles of the strategy and are outcome focussed and measurable
- **Strengthen mechanisms for delivery**
- Put in place **effective arrangements for performance and outcome monitoring**

5. KEY ISSUES

The key issues requiring decision or agreement by the Board are set out below;

5.1 Priorities:

Appendix 1 sets out the proposed framework for the revised JHWS including the following draft priorities for agreement and further development.

Cross cutting:

- Prevention & early intervention:
- Mental health & wellbeing:
- Poverty & financial inclusion:

Start Well:

- To ensure implementation of the Early Help Strategy, focusing on an early help outcomes framework
- To produce a borough-wide Parenting Skills Offer/Vision
- To focus on 3 key recommendations of the Emotional Wellbeing ISNA
- To promote a multi-agency training programme for ACE

Live Well:

- Develop and support opportunities for employers to improve the health and wellbeing of staff
- Reduce poor and unfit housing, particularly for vulnerable people
- Make healthier choices easier (detail TBD)

Age Well:

- Develop BwD as a dementia friendly community
- Plan and coordinate developments that address social isolation and loneliness and identify possible gaps in provision
- Ensure a holistic approach to tackling the wider determinants of health of older people including finance, employment, housing and fuel poverty

Further activity will be undertaken in the new year to refine the above priorities and develop a coherent and evidence based set of actions for delivery with associated outcome and proxy measures for consideration by the Board at the next Policy Development Session in January. This work will be led by the proposed JHWS delivery groups (set out below) in consultation with other key stakeholders and HWB sub groups including VCFS Families Health & Wellbeing Forum, Local Public Service Board, Joint Commissioning groups, CCG and JSNA.

5.2 Delivery of the Joint Health & Wellbeing Strategy:

A revised structure for the JHWS will require a corresponding change in delivery structures as set out below

Thematic Delivery Groups:

While there are obvious and already successful existing mechanisms for the delivery themes 1 and 3 of the revised JHWS in the form of the Children's Partnership Board and 50+ Partnership, a new approach needs to be developed for theme 2, *Live Well*.

Following a review of partnership structures it is proposed that the Prosperous Group of the Local Strategic Partnership take on responsibility for Live Well and that the membership, terms of reference and work programme for this group are updated to ensure delivery of the JHWS priorities.

The key delivery groups for JHWS going forward would, therefore be;

1. Start Well – Children's Partnership Board
2. Live Well - LSP Prosperous Group
3. Age well – 50+ Partnership

Joint Health & Wellbeing Strategy Leads Group:

The role of this group will be to ensure consistency and coordination across and overlap between the three themes of the JHWS in terms of the cross cutting themes, planning, delivery, performance and reporting and to take forward or escalate any 'wicked' issues facing delivery of the strategy.

Membership will comprise the nominated health and wellbeing board member, Local Authority Director and Public Health leads for each of the three themes.

Performance and outcome monitoring

Key outcomes measures for each theme will be selected from relevant national outcome frameworks and **local proxy measures** agreed to enable The Board to regularly monitoring the progress and effectiveness of the strategy.

These will be incorporated into emerging local arrangements for **integrated performance** and outcome monitoring, which is increasing in importance in light of the Francis enquiry and Keogh review, and expectations that local authorities; clinical commissioning groups and health and well-being boards should have oversight of the health systems as a whole.

6. POLICY IMPLICATIONS

The proposals set out in this paper will have implications for a number of other policies and plans across the health and wellbeing partnership and these will be considered as part of the review process.

7. FINANCIAL IMPLICATIONS

There are no direct financial implications of this paper.

8. LEGAL IMPLICATIONS

Health and Wellbeing Boards are established under section 194 of the Health and Social Care Act 2012. The statutory membership is provided for in section 194(2) of the Act. The Board is able to appoint sub-committees and may appoint additional persons to the Board.

The Act details two core functions of Health & Wellbeing Board:

- To prepare an assessment of relevant needs, through the Joint Strategic Needs Assessments (JSNA),
- To prepare a strategy for meeting those needs, through the Joint Health and Wellbeing Strategies (JHWS)

The Board also has a duty to promote integration and involve the public. Other specific powers and responsibilities of the Board include a duty to provide opinion as to whether commissioning plan has taken proper account of the JHWS. The proposals set out in this paper will assist the Board in delivering these responsibilities.

9. RESOURCE IMPLICATIONS

The principle resource implication of this paper is the time of officers from those constituent organisations of the Board to support the implementation of the recommendations.

10. EQUALITY AND HEALTH IMPLICATIONS.

An Equality Impact Assessment will be carried out to support and inform the review process the outcomes of which will be incorporated into the revised strategy and considered by constituent organisation of the HWB as appropriate.

11. CONSULTATIONS

The proposals set out in this paper have or will be consulted upon with relevant stakeholders and via members of the Board with the constituent organisations of the Board.

An extensive programme of consultation and engagement with wider stakeholders and members of the community was carried out to inform the first Joint Health and Wellbeing Strategy (JHWS) 2012 – 2015 and is incorporated into all ISNA. This will be developed and built upon during this review of the JHWS.

VERSION:	1.1
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DATE:	November 2014
BACKGROUND PAPER:	

